Army Security Cooperation Planning

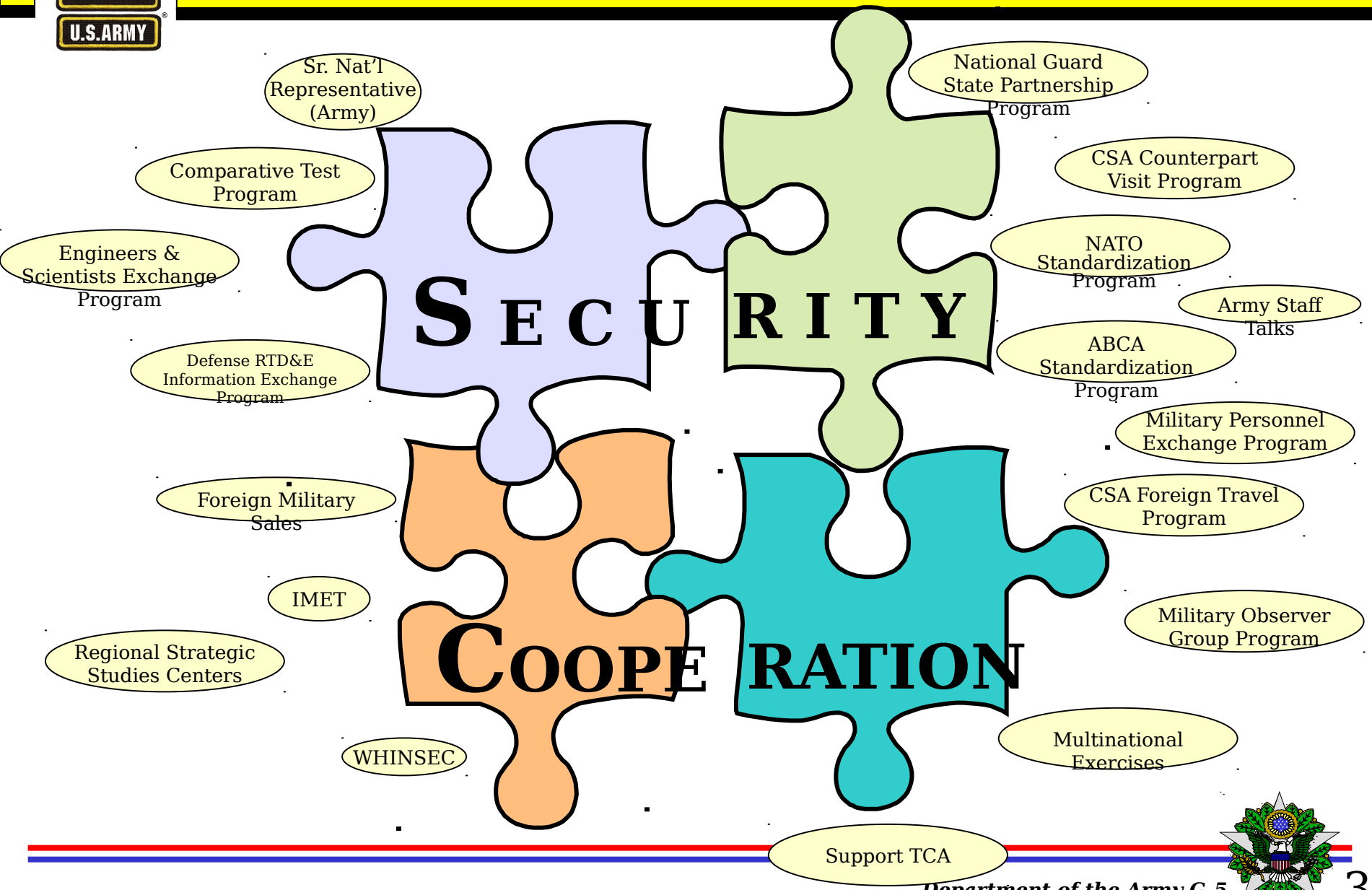
Chief, Policy Plans and Assessment Branch

Multinational Strategy and Programs Division

Outline

- **Why an AIAP?**
- **AIAP Process, Outline, Relation to new SCG**
- **Issues**

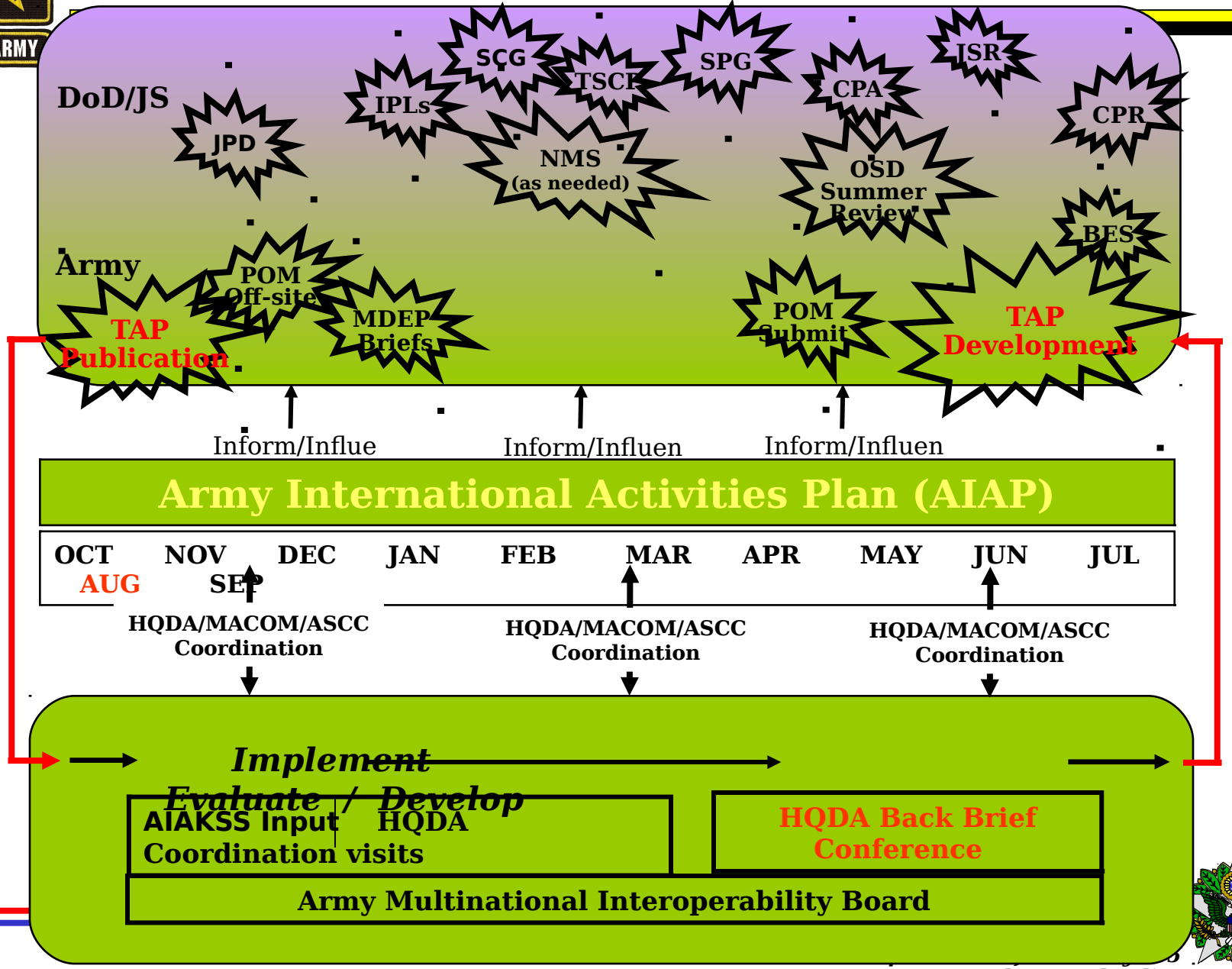
Why an AIAP? – Integration!



What AIAP does for The Army

- Complies with SECDEF guidance
  - "Services to develop SCG implementation strategies"
- Focuses SC activities on top priority outcomes:
  - Building Partner Capacity
  - QDR goals
- Cements link between SC activities and PPBE process (ways & means)
- Mandates / codifies an assessment process and provides performance indicators

Fiscal Year Battle Rhythm



2004 AIAP Outline

1. Mission and Intent
2. Strategic Context: Ends and Ways
3. Army Countries of Emphasis and Rationale
4. Concept for Implementation
5. Coordination
6. Measures of Effectiveness Matrix
7. New Concepts for Global Security Cooperation
8. Annexes:
    a. Army International Activities
    b. Army Prioritized Capabilities
    c. Army Country of Emphasis Guidance (S/NF)
    d. AIA Performance Indicators
    e. MFC Planning Concept and Process

AIAP Supports DoD SC Goals

1. **Build defense *relationships* that promote specific U.S. interests.**
2. **Develop allied and friendly military *capabilities* for self-defense and coalition operations.**
3. **Provide US forces with peacetime and contingency *access* and en route infrastructure.**
4. ***Added in 2004*: (Improve information exchange and intelligence-sharing to harmonize views on security challenges)**

AIAP Goals

1. Assure allies of American security commitments
2. Promote effective civilian control of the military, democratic values, and institutions in countries key to regional security
3. Establish new security relationships
4. Improve cooperation between U.S. Army and foreign governments.
5. Promote Transformation
6. Improve capacity of U.S. and allies to operate together
7. Improve military capabilities of allies and friends
8. Support access to transit and storage facilities

AIAP Issues

- Geographic and Functional combatant commanders are “supported entities”
- Evolving toward a global outlook
  - Objective-based priorities; not countries of emphasis
- A plethora of competing metrics emerging

SCG Issues

PRO

- Functional objectives mitigate geographic seam issues
- Prioritization scheme is specific
- Clarifies operational linkage for SC activities
- Annual assessment provides feedback to SECDEF

CON

- Resources needed to cover new SC priorities plus "Traditional" partners
- Poor explanation of new concepts/priorities (tiers, functional priorities)
- Focus is narrow: near-term, WOT-centric
- Services to support nine CCDRs – increased potential for differences

More Info

- All DOD security cooperation documents can be found at:

- J5.js.smil.mil